

REDDITCH BOROUGH COUNCIL

Executive

8 September 2026

2026/27 Q1 Quarterly Finance & Performance report

Relevant Portfolio Holder	Councillor Craig Warhurst
Portfolio Holder Consulted	Yes
Relevant Assistant Director	Debra Goodall
Report Author: James Walton	Director of Finance and s151 Officer james.walton@bromsgroveandredditch.gov.uk
Wards Affected	All Wards
Ward Councillor(s) consulted	No
Relevant Strategic Purpose(s)	All
Key Decision	
If you have any questions about this report, please contact the report author in advance of the meeting.	

1. SUMMARY

- 1.1. The purpose of this report is to set out the Council's Revenue and Capital quarterly position for April – June of the financial year 2026-27. The quarterly financial monitoring reports is a management report that informs members of the current financial forecasts for the year ending 31 March 2027.

2. RECOMMENDATIONS

Executive is asked to RESOLVE:

- 2.1 The full year forecast revenue position for 2026/27 is an overspend of £0.738m which will be funded from the General Fund Balance at year end if the position remains as an overspend.
- 2.2 The 2026/27 actual capital position at Q1 is £2.011m against a total approved programme of £28.948m.
- 2.3 The Ward Budget allocation for 2026/27 of £54,000 had approved allocations at £11,490 as at 30 June 2026.
- 2.4 The General Fund Opening Balance of £9.986m, adjusted in year to £9.248m as a result of the overspend.
- 2.5 To note the forecast position in respect of the GF Earmarked Reserves is £20.957m and HRA Earmarked Reserves is £9.160m as at 30 June 2026.
- 2.6 To note the updated procurements position set out in Appendix D, with any new items over £200k to be included on the forward plan.

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3. KEY ISSUES

Financial Implications

- 3.1 This report sets out the draft financial forecast revenue and capital performance of the Council for 2026/27 against budget as at Q1.
- 3.2 The £14.640m full year revenue budget included in the table below is the budget that was approved by Council in February 2026. The budgets will be revised and these will be reported to Executive or Council as required.

Revenue Position

- 3.3 The revenue forecast position is a £0.738m overspend as shown in Table 2 below. This early estimated position shows an adverse net £0.159m movement since the outturn for 2025/26, although further detailed work will be carried out before Q2 to fully reflect the over/underspends in each service.

A salary capitalisation exercise (Table 1 below) has been completed to identify staffing costs that should be correctly charged to the capital programme. Based on an estimate of potential capitalisation, which has been built into projected spend as part of the quarterly monitoring, the Council will recharge a proportion of time spent (salary) against the capital projects undertaken during the year (reducing revenue spend and increasing charges to the capital programme). In Q1, the following amounts will be capitalised:

Table 1 – Staff Capitalisation

RBC services	Q1 amount
Community and Housing GF Services	1,956.83
Corporate Services	4,876.58
Environmental Services	23,397.39
Financial and Customer Services	27,487.98
Planning and Leisure Services	12,796.23
Regeneration & property	29,722.18
Grand Total	100,237.16

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The subsequent Q1 forecast position is as per Table 2 below:

Table 2 Overall Q1 forecast Position

Financial and Customer Services	2026-27 Approved Budget	YTD to P3 Spend	YTD to P3 Variance	2026-27 Forecast Spend	2026-27 Variance	2025-26 Actual Spend	2025-26 Variance	Change in variance
Business Trans and Organisational Dev	2,243,735	670,127	109,193	2,307,138	63,403	1,940,551	82,094	(18,691)
Community and Housing GF Services	3,348,808	618,500	-218,702	3,281,301	(67,507)	2,340,996	219,258	(286,765)
Corporate Services	-4,862,085	-1,390,349	-174,828	-5,190,148	(328,063)	(2,965,759)	(671,380)	343,317
Environmental Services	3,493,314	973,329	100,000	3,893,314	400,000	4,199,787	1,024,588	(624,588)
Financial and Customer Services	3,478,550	869,637	0	4,278,550	800,000	4,556,119	1,569,462	(769,462)
Legal & Democratic services	1,297,258	368,080	43,765	1,303,522	6,264	1,138,922	54,689	(48,425)
Planning and Leisure Services	1,312,742	185,760	-142,426	1,101,598	(211,144)	912,629	(67,544)	(143,600)
Regeneration & Property	2,641,308	699,734	39,407	2,716,635	75,327	2,369,892	386,131	(310,805)
Regulatory Client	704,399	176,100	0	704,399	0	703,860	(7,778)	7,778
Rubicon Client	982,028	245,507	0	982,028	0	993,322	125,841	(125,841)
Starting Well	0	0	0	0	0	0	0	0
Grand Total	14,640,057	3,416,423	(243,591)	15,378,337	738,280	16,190,317	2,715,360	(1,977,080)
	2026-27 Approved Budget	YTD to P3 Spend	YTD to P3 Variance	2026-27 Forecast Spend	2026-27 Variance	2025-26 Actual Spend	2025-26 Variance	Change in variance
Corporate Financing	-14,640,057	(3,660,014)	0	(14,640,057)	0	(15,610,851)	(2,135,894)	2,135,894
Grand Total	(14,640,057)	(3,660,014)	0	(14,640,057)	0	(15,610,851)	(2,135,894)	2,135,894
TOTALS	(0)	(243,591)	(243,591)	738,280)	738,280	579,466	579,466	158,814

- 3.4 The forecast overspend of £0.738m results from an overspend against service spending. Against a budget of £14.640m, the service underspend represents a variance of 5.04%. The forecasted service spending for 2026/27 has reduced by £0.812m from the 2025/26 outturn.
- 3.5 The following paragraphs set out the year end variances for each service area against the 2026/27 revenue budget:

Business Transformation & Organisational Development forecast overspend £0.063m

Supplementary Table 3.5a

Key Variances	Variance (£'000)	Explanation
ICT	96	ICT purchases anticipated to be £96k over budget, will be reviewed before Q2.
Street naming	12	Under achievement on budget for street naming and numbering.
SLA income	10	Under achievement on budgeted SLA income

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Shared service	-45	Shared service recharge expected to be £69k lower in Redditch than budgeted, will be reviewed before Q2.
Other Variances	-10	Other small savings of £5k split across services
2026/27 forecast Position	63	

Community and Housing GF Services forecast underspend £0.068m

Supplementary Table 3.5b

Key Variances	Variance (£'000)	Explanation
Salary capitalisation	-8	Staffing charged to the capital programme as part of £0.401m adjustment.
Dial a Ride	55	Dial-a-Ride is forecasting an overspend of £55k, arising from the Council's decision to reduce fares income by 50%, together with higher maintenance costs associated with the ageing vehicle fleet. These costs are ongoing and will be reviewed as part of the MTFP for 2027/28.
Shopmobility	40	Shopmobility is forecasting an overspend of £40k due to reduced income as customer numbers have not returned to pre-COVID levels, reflecting a national trend. This will be reviewed before Q2.
Staffing	-77	Salary savings due to vacancies
Housing Enabling	-35	Lower shared service costs due to vacancies and salary capitalisation
Income	-26	Underachievement on income received. To be reviewed during 2027/28 budget setting process.
Lifeline	-15	Unused staffing allowance budget, to be reviewed as part of 2027/28 setting process.
Other Variances	-2	Minor savings amounting to £3k
2026/27 forecast Position	-69	

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Corporate Services forecast underspend £0.328m

Supplementary Table 3.5c

Key Variances	Variance (£'000)	Explanation
Salary capitalisation	-20	Staffing charged to the capital programme as part of £0.401m adjustment.
BDC	-322	Unbudgeted Bromsgrove District Council pay credit, will be reviewed before Q2.
Salaries	4	Salaries overspend on overtime
Awards	4	One off awards dinner expenditure
Pension Costs	3	WME pension liabilities relating to 2025-26
Other Variances	3	Minor expenditures amounting to £3k
2026/27 forecast Position	-328	

Environmental Services forecast overspend £0.400m

Supplementary Table 3.5d

Key Variances	Variance (£'000)	Explanation
Bereavement Services	+400	Bereavement Services is reporting a £400k income shortfall, as the income budget is above the level the service can currently achieve. This has been compounded by ONS death rate data showing the lowest level for five years and will be reviewed before Q2.
2026/27 forecast Position	400	

Financial and Customer Services forecast to budget

Supplementary Table 3.5e

Key Variances	Variance (£'000)	Explanation
Other Variances	800	The current budget and spending requirements are not aligned and a structural overspend from 25/26 is still expected in 26/27 until a review is completed. The expectation is that the £1.57m overspend from 25/26 can be significantly reduced. A detailed forecast will be carried out for Q2 to examine over and under spends and identify potential solutions to bring the

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		budget into balance over the medium term.
2026/27 forecast Position	800	

Legal, Democratic and Elections Services forecast overspend £0.006m

Supplementary Table 3.5f

Key Variances	Variance (£'000)	Explanation
Election costs	4	P11d 2025-26-Class1A NIC
Land Charges	1	Land registry searches
Income	-4	Additional income generated
Other Variances	5	Savings split across different areas.
2026/27 forecast Position	6	

Planning and Leisure Services forecast underspend £0.211m

Supplementary Table 3.5g

Key Variances	Variance (£'000)	Explanation
Salary capitalisation	-52	Staffing charged to the capital programme as part of £0.401m adjustment.
Local Planning	-86	Additional grant income relating to planning advice over expected amount. Will review as part of budget setting.
Development Management	-27	Planning income overachievement based on current trends. Continuing from 25/26, to be reviewed as part of budget setting.
Shared service	-30	reduced shared service cost forecasted.
Other variances	-16	Other underspends split across the service
Q1 forecast Position	-211	

Regeneration and Property Services forecast overspend £0.076m

Supplementary Table 3.5h

Key Variances	Variance (£'000)	Explanation
Salary capitalisation	-118	Salary capitalisation
Business centres	32	Greenlands maintenance costs overspend.

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Markets	10	Markets overspend due to income shortfall and additional staffing costs.
Non adopted highways	35	Unbudgeted, unadopted highways costs
Street lighting	31	Street lighting additional costs identified.
Property services	71	Income shortfall on rented properties, will be reviewed before Q2.
Other Variances	15	Other costs split across the services
2026/27 forecast Position	76	

Regulatory Client forecast to budget

Supplementary Table 3.5i

Key Variances	Variance (£'000)	Explanation
Other Variances	0	A detailed piece of work to be carried out before Q2 to identify areas of over or underspend
2026/27 forecast Position	0	

Rubicon Client forecast to budget

Supplementary Table 3.5j

Key Variances	Variance (£'000)	Explanation
Other Variances	0	A detailed piece of work to be carried out before Q2 to identify areas of over or underspend
2026/27 forecast Position	0	

Corporate Financing forecast to budget

Supplementary Table 3.5k

Key Variances	Variance (£'000)	Explanation
Other Variances	0	A detailed piece of work to be carried out before Q2 to identify areas of over or underspend
2026/27 forecast Position	0	

Capital Position

- 3.6 A detailed review of the Capital Programme is being undertaken over summer 2026 to ensure that all projects are fully funded and the implications on the Council's underlying cash position established in detail. It is likely that this review will require a revised Capital Programme to be brought to Council for approval in the autumn. Nevertheless, a capital programme for 2026/27 of £5.255m was approved by Council in February 2026 and monitoring of the programme over the first quarter of the year is provided in the following section.
- 3.7 Many of these schemes were already in partial delivery in the 2025/26 financial year. Net unspent budget was carried from 2025/26 to supplement the 2026/27 capital programme as shown in table 3 below.

Table 3 Capital Programme 2025/26 to 2029/30

Year	Original Budget (£)	Carried Forward from previous year (£)	Revised Budget (£)
2025/26	8,082,320	23,765,697	31,847,017
2026/27	5,254,963	23,692,985	28,947,948
2027/28	2,315,118		
2028/29	2,064,490		
2029/30	2,321,958		

- 3.8 Included in this funding the Council also have the following Grant Funded Schemes which are being delivered in 2026/27:
- The Town Deal schemes – the Innovation Centre and Public Realm improvements which are funded primarily via £15.6m of Government Funding plus UKSPF grant, LEP funds and a Council contribution.
 - For the Innovation Centre
 - The cost position has been agreed with Speller-Metcalf and we are now negotiating final contract terms ahead of the construction phase. A letter of Intent (LOI) is due to be issued shortly so that Speller-Metcalf can place orders with sub-contractors, whilst the contract is being finalised and executed. This will enable the project to start on site September 2026.

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- MHCLG have confirmed the deadline to spend Town Deal funding has been extended until end of March 2028. GBS LEP funding can be spent 2028/29.
- Planning permission was granted on 11 December and we remain on track to discharge all pre-commencement conditions ahead of starting on site.
- The final business case for GBS LEP funding was signed off by BCC Cabinet on 20th January 2026. The funding agreement has now been signed and returned following approval by Full Council in June 2026.
-
- The final business case for GBS LEP funding was signed off by Birmingham City Council (BCC) on 20 January 2026. The grant funding agreement for £2.425m has been returned to BCC for sealing.

- For the Public Realm Scheme
 - All works to Unicorn Hill and Church Green West have been completed

3.9 The 2026/27 spend on capital as at 30 June 2026 was £2.011m against a revised capital budget of £28.948m. Details of spend and variances are provided in **Appendix A**. A review of the capital programme in 2026/27 will be completed to ensure the revised programme is fully funded.

Housing Revenue Account

3.10 The table below details the financial position for the Housing Revenue Account (HRA) for the financial year April – June 26. The major variances are due to the following:

- Dwelling Rents – a higher than anticipated purchase of properties under the Right to Buy scheme has reduced the income level.
- Repairs and Maintenance – The service is forecasting a £94k overspend, primarily due to agency costs used to cover vacancies. Additional agency support has also helped reduce the need to outsource work to external contractors.
- Supervision and Management – the variance is predominantly due to vacant posts as a consequence of a service review within Housing Services. A new structure will be implemented and posts recruited in quarter 3.

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Table 4 Housing Revenue Account

<u>HOUSING REVENUE ACCOUNT (HRA)</u>							
<u>Q1 REVENUE 2026/27</u> <u>PROVISIONAL OUTTURN</u>	2026/27 Original Budget £'000	2026/27 Working Budget £'000	2026/27 Budget Apr - Jun £'000	2026/27 Actual Apr - Jun £'000	2026/27 Variance Apr - Jun £'000	2026/27 Projected Outturn £'000	2026/27 Projected Variance £'000
<u>INCOME</u>							
Dwelling Rents	-29,160	-29,160	-7,290	-7,299	-9	-29,160	0
Non-Dwelling Rents	-550	-550	-138	-405	-267	-550	0
Tenants' Charges for Services & Facilities	-970	-970	-242	-332	-89	-970	0
Contributions towards Expenditure	-74	-74	-18	26	45	-74	0
							0
Total Income	-30,753	-30,753	-7,688	-8,009	-321	-30,753	0
<u>EXPENDITURE</u>							
	8,452	8,452	2,113	2,893	780	8,547	94
Repairs & Maintenance							
Supervision & Management	9,531	9,531	2,383	1,371	-1,011	9,428	-102
Rent, Rates, Taxes & Other Charges	738	738	185	79	-106	738	0
Provision for Bad Debts	308	308	77	0	-77	308	0
Depreciation & Impairment of Fixed Assets	7,794	7,794	1,948	0	-1,948	7,794	0
Interest Payable & Debt Management Costs	4,179	4,179	1,045	-134	-1,179	4,179	0
Total Expenditure	31,002	31,002	7,750	4,209	-3,542	30,994	-8
Net cost of Services	249	249	62	-3,800	-3,863	241	-8
Net Operating Expenditure	249	249	62	-3,800	-3,863	241	-8
Interest Receivable	-230	-230	-57	0	57	-230	0
Revenue Contribution to Capital Outlay	0		0	0	0	0	0
	-19	-19	-5	0	5	-11	8
Planned use of Balances							
Transfer to Earmarked Reserves	0		0	0	0	0	0

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Table 5 HRA Capital Programme

Project	Project Description	2026/27 Full Year Budget £	2026/27 Budget to Date Apr - Jun £	2026/27 Actuals & Comm Apr - Jun £	2026/27 Variance Apr - Jun £	2026/27 Forecast Outturn £	2026/27 Projected Variance £
Various	Housing 1-4-1 Purchases/Build	3,000,000	750,000	2,509,076	1,759,076	3,000,000	0
100053	Asbestos General	100,000	25,000	40,891	15,891	100,000	0
100054	Structural Repairs	75,000	18,750	138,781	120,031	150,000	75,000
100055	Electrical Upgrade	220,000	55,000	59,817	4,817	220,000	0
100056	Boiler Replacement	825,000	206,250	216,439	10,189	700,000	(125,000)
100058	Window Replacement	350,000	87,500	132,573	45,073	250,000	(100,000)
100059	Disabled Adaptations	250,000	62,500	336,323	273,823	400,000	150,000
100060	Environmental Enhancement	750,000	187,500	143,505	43,995	600,000	(150,000)
100062	Stock Condition Survey	200,000	50,000	53,608	3,608	100,000	(100,000)
100063	Housing Management System	250,000	62,500	128,501	66,001	250,000	0
100066	Capitalised Salaries	750,000	187,500	-	187,500	750,000	0
100067	Door Entry/CCTV	300,000	75,000	170,246	95,246	300,000	0
100068	HRA Hard Wire S	50,000	12,500	51,970	39,470	60,000	10,000
100074	Balcony Replacement	500,000	125,000	44,831	80,169	500,000	0
100083	HRA Compartmentation	2,500,000	625,000	2,450,942	1,825,942	2,500,000	0
100084	Major Voids Works	1,500,000	375,000	1,108,485	733,485	1,500,000	0
100098	HRA-Energy Efficiency	750,000	187,500	728,862	541,362	750,000	0
100115	HRA Stock Remodelling	300,000	75,000	127,441	52,441	300,000	0
100116	HRA Estates Garages	500,000	125,000	811	124,189	250,000	(250,000)
110001	Internal Refurbishment	2,500,000	625,000	2,452,479	1,827,479	2,500,000	0
110003	High Trees Project	-	-	40,730	40,730	41,000	41,000
110004	Disrepair Cases	100,000	25,000	519,119	494,119	600,000	500,000
110005	External Refurbishment	500,000	125,000	95,515	29,485	500,000	0
110042	Lift Replacement	150,000	37,500	129,307	91,807	175,000	25,000
110045	Vehicle Replacement	1,300,000	325,000	1,422,856	1,097,856	1,300,000	0
TOTAL		17,720,000	4,430,000	13,103,110	8,673,110	17,796,000	76,000

- 3.11 Across the HRA Capital Investment Programme issues have arisen that require variances to the budget lines for the following reasons.

Structural Repairs – Through the quarter and across the year, properties are identified as requiring significant structural repairs. While some issues arise through routine repairs and maintenance requests, others only became apparent after problems emerge, requiring a reactive response.

Boiler Replacement – The planned programme of replacement is ongoing however there has been a reduction in reactive boiler replacements through this period.

Window Replacement – The majority of replacements are based on reactive demand as further work is undertaken on the stock condition database to assess whether programmes of replacement are required.

Disabled Adaptations – Demand for more complex adaptations increased during Q1, requiring additional contracted capacity to manage the workload.

Housing Management System – Residual costs as the end of the project is imminent. Additionally, there are Keyfax costs of £56k.

Disrepair Cases – The Council regularly receives disrepair claims from solicitors acting on behalf of council housing tenants. In response, detailed inspections and surveys are undertaken to identify defects and any maintenance works required. The Council must then complete the necessary remedial works to ensure homes meet required standards for safety, compliance and habitability. Due to the legal nature of these claims, works must be completed within strict statutory and court-imposed timescales. Resources are therefore prioritised to reduce risk to residents, meet legal obligations and minimise further costs arising from delay. Where works identify wider improvement needs, the Council will seek to address issues fully and, where appropriate, modernise properties to meet the Decent Homes Standard, reducing the need for repeat visits.

Debt Write offs

- 3.12 A regular process is in place to review and write off debt where recovery procedures indicate that aged debt cannot be recovered in a timely and economical fashion. In the first quarter of the financial year 171 invoices for 53 customers totalling £34,215.42 were written off. This figure included one commercial rent account for £12,603.50, this being the only individual write-off exceeding £5,000 between 1 April and 30 June 2026.

Earmarked Reserves

- 3.13 The level of earmarked reserves held by the Council at the beginning of the 2026/27 financial year was reported to Council in February 2026 as part of the 2026/27 – 2027/28 Medium Term Financial Plan (MTFP). This is shown at Appendix B and was £20.957m

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as at 30 June 2026. All reserves were thoroughly reviewed for their requirement in 2026/27.

General Fund Balance

- 3.14 The General Fund Balance as at the 31st of March 2026 was £9.986m. The closing balance, after taking account of the underspend identified in this report, will increase to £10.048m as shown in Table 6 below.

Table 6 General Fund Balance

GENERAL FUND	£m
Opening Balance	9.986
Movement in Year Q1 forecast	(0.738)
Closing Balance	9.248

Financial Performance

- 3.15 Council Tax collection rate data for the financial year 2026/27 is set out in the following tables. Overall, collection at the end of June is at 27.86% was 0.39% below in year target of 28.25% although collection continues throughout the year.

Reduced in year collection, and limited growth in the taxbase indicated a collection fund deficit of approximately £1m. The deficit on the collection fund is shared amongst precepting authorities in proportion to their precept requirement and reduces budgeted council tax income.

Nationally, Council Tax collection rates have fallen compared to 2024/25 and since their post pandemic high in 2022/23. Average Collection rates nationally were 95.6% and for Shire Districts were 97%.

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Figure 1 Council Tax Collection Rate (April to June 2026)

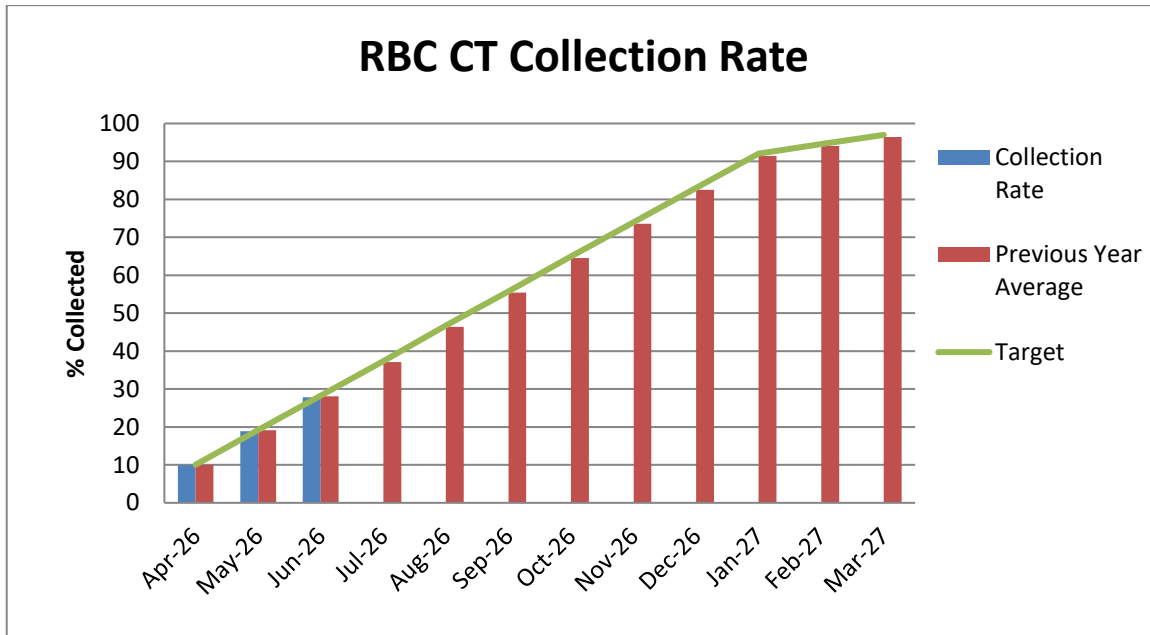
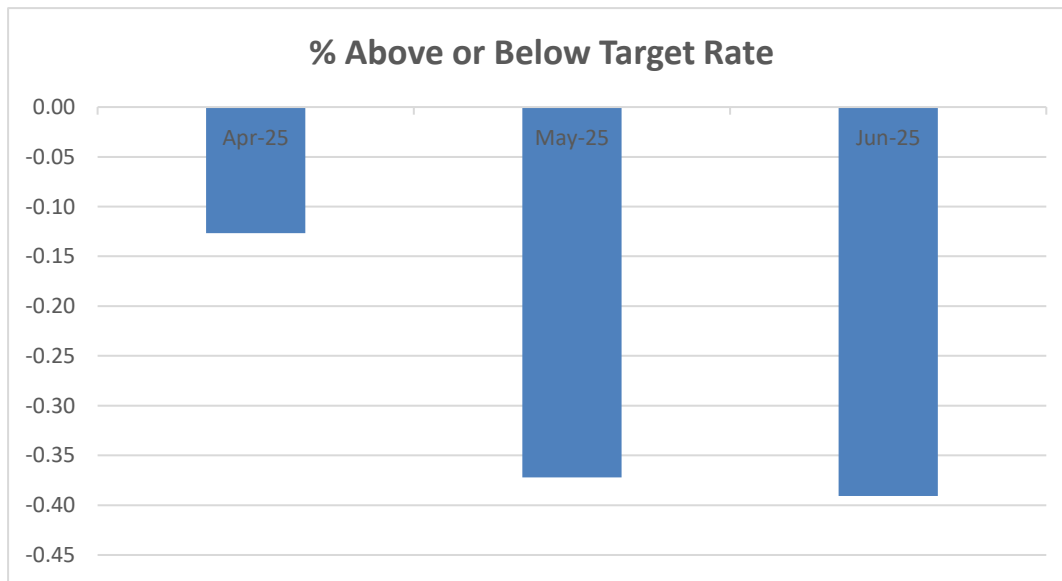


Figure 2 Monthly Council Tax Variance to Target (April to June 2026)



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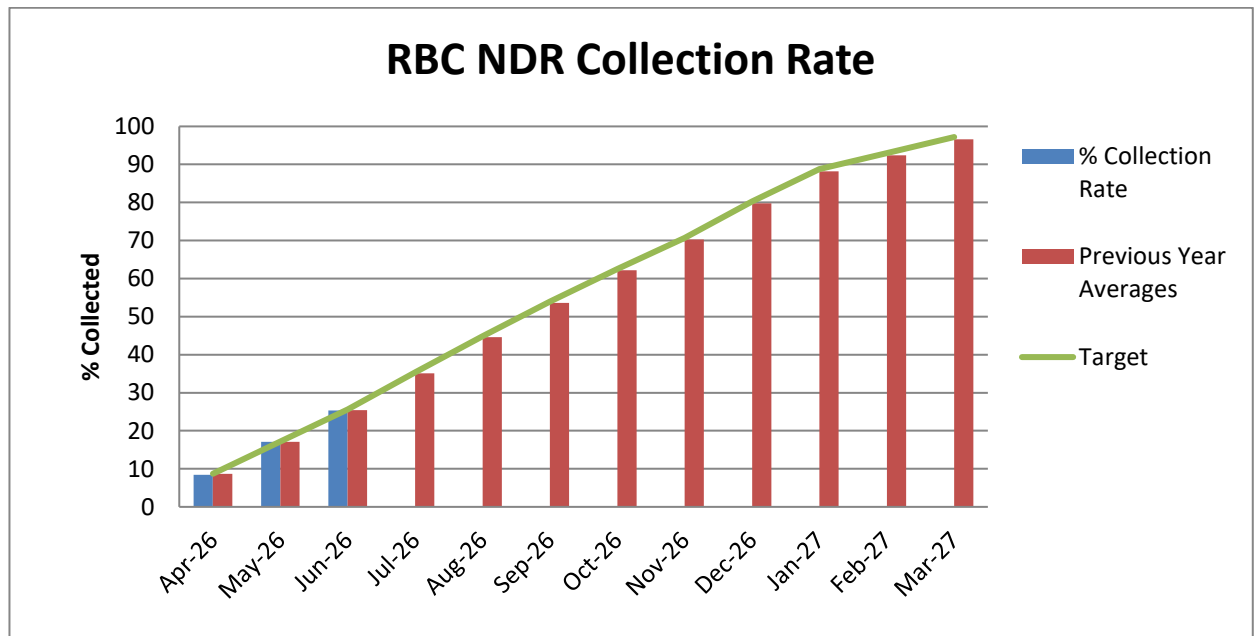
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- 3.16 Non-Domestic Rates collection rate data for the financial year 2026/27 is set out in the following tables. Overall, collection at the end of June is 25.34%, 0.24% below the in-year target of 25.57%. Collection rates for non-domestic rates are below target due to a complex rating dispute relating to the application of liquidation expenses for empty retail premises. The council is taking legal advice on the eligibility for exemption and the recoverability of the disputed amounts and continues to negotiate with legal representatives for the owners of the relevant premises.

Nationally, Non-Domestic Rates collection rates have fallen compared to 2024/25, their post pandemic high. Average Collection rates nationally were 96.8% and for Shire Districts were 97.3%.

Figure 3 Non-Domestic Rates Collection Rate (April to June 2026)

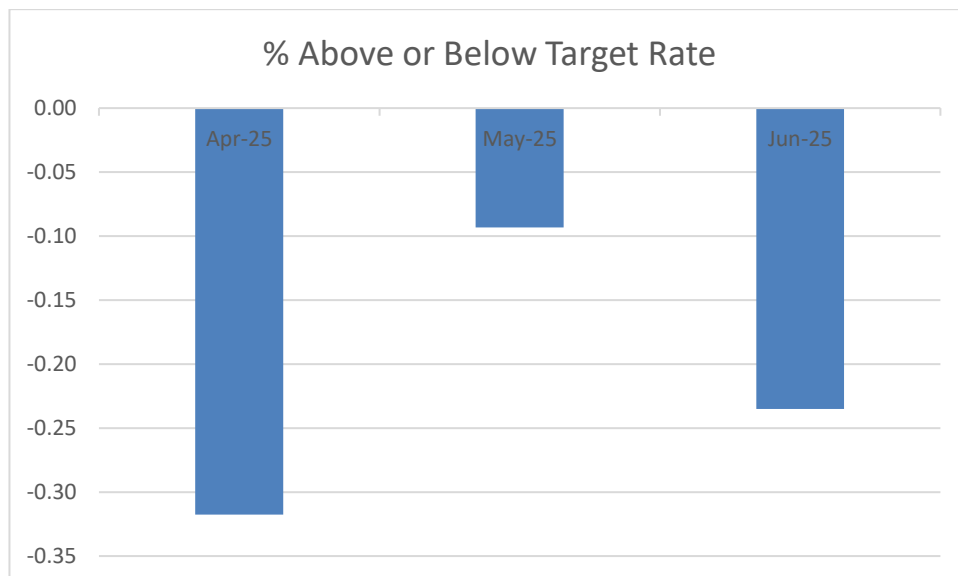


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Figure 4 Monthly Non-Domestic Rates Variance to target (April to June 2026)



4. Legal Implications

4.1 Local Government Reorganisation

The level of debt and investments the Council holds will transfer over to the new unitary on vesting day.

5. Strategic Purpose Implications

Relevant Strategic Purpose

- 5.1 The Strategic purposes are included in the Council's corporate plan and guides the Council's approach to budget making ensuring we focus on the issues and what are most important for the borough and our communities. Our Financial monitoring and strategies are integrated within all of our Strategic Purposes.

Climate Change Implications

- 5.2 The green thread runs through the Council plan. The Financial monitoring report has implications on climate change and these will be addressed and reviewed when relevant by climate change officers to ensure the correct procedures have been followed to ensure any impacts on climate change are fully understood.

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6. Other Implications

Customer / Equalities and Diversity Implications

6.1 None as a direct result of this report.

Operational Implications

6.2 Managers meet with finance officers to consider the current financial position and to ensure actions are in place to mitigate any overspends.

7. RISK MANAGEMENT

7.1 Items identified in the Financial Q1 forecast report for 2026/27 link to several Corporate Risks as listed below. Many of the Council's Corporate Risks have an indirect link to the council's financial position. The mitigations to these risks are set out in the Risk Report, of which the Quarter 4 Report was reported to Audit, Governance and Standards Committee on 11 June 2026:

- COR002 - Financial Resilience of the Council and ability to manage financial shocks
- COR026 - Risk of Cash Flow Strain

7.2 In future monitoring reports, financial risk will be reviewed with regular reporting against direct and indirect financial risk drivers.

8. APPENDICES

Appendix A – Capital Q1 forecast

Appendix B – Reserves Position

Appendix C – Ward Budgets

Appendix D – Procurement Pipeline

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Appendix A -Capital Q1 forecast

Description	2026/27 Budget	2026/27 Budget incl C/F's	2026/27 Spend
Large Schemes - Towns Fund			
Innovation Centre	0	8,968,920	
Digital Manufacturing & Innovation Centre Digital Manufacturing & Innovation Centre	0	-159,306	
Library	0	2,320,634	
Public Realm	0	4,216,926	
Town Hall Redevelopment	0	2,548,909	635,056
Other Schemes			
Abavus Licensing	10,200	20,400	
Abavus Software Integration	30,000	60,000	
Abbey Stadium - refurbish indoor Changing Rooms and Totients	0	300,000	90,380
Abbey Stadium Roof Replacement	0	250,000	
Additional Rooms in Redditch	15,000	15,000	
Arrow Valley Car Park	0	63,840	
Arrow Valley Country Park - Play, Open Space and Sports Improvements.	0	-4,500	
Arrow Valley Lakeside Slipway	120,000	120,000	
Arrow Valley park Visitor Centre Improvements	0	-587,190	60,330
AVCP - Car Park Extension 25 Spaces	0	-15,745	
AVCP - Parking Bays near Visitor Centre	0	12,000	
AVVC External Shelter	40,000	40,000	
AVVC External Storage	60,000	60,000	
AVVC Kitchen Extension	30,000	30,000	
AVVC Reconfiguration	25,000	25,000	
AVVC Replacement Windows	75,000	75,000	
Battery Charging and Storage Units	12,000	12,000	
Battery Equipment	15,000	15,000	
Benches	30,000	30,000	
Buggy Storage Area	20,000	20,000	
Car Park Maintenance	150,000	296,072	
Catchley Road Shop Re-roof	80,000	80,000	
Cisco Network Update	50,000	103,273	
Crossgates Depot	94,000	94,000	
Crossgates House Door Replacements	30,000	30,000	
Cyber Security Updates	40,000	90,000	
DDA Play Area Improvements	300,000	300,000	
Disabled Facilities Grant	700,000	1,822,870	353,021

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Energy & Efficiency Installs.	0	209,345	
Energy Performance Certificate Requirements	0	100,000	
Final Play Area Changes	0	274,876	
Fire compartmentation works in Corporate buildings	250,000	159,066	135,070
Fleet Costs	0	611,000	
Fleet Replacement new line	1,150,000	190,704	595,576
Footpaths	75,000	51,409	
Forge Mill - New outdoor Kiosk and Toilet Replacement	0	90,000	39,585
Forge Mill and Bordesley Open Space Improvements	0	5,859	
Forge Mill Sluice	20,000	20,000	8,710
Forge Mill Window Replacement	60,000	60,000	
Further Improvements to Play Areas	30,000	30,000	
GF Asbestos	0	55,409	20,383
Grassland Mitigation measures- recreating and monitoring grassland habitats in MS and AVCP	5,864	17,591	
Greener Homes	0	-8,925	
Hedge and Shrub Removal	0	80,000	
Hedgerow Mitigation measures by restoration and hedge laying with associated fencing and gates at AVP SHM and AVP North	0	10,935	505
HMO Grants	25,000	111,500	
Home Repairs Assistance	40,000	200,000	
Improved Parking Scheme (includes locality funding)	0	400,000	
Improvement Holly trees children's centre	0	6,000	
Improvement to original Pump Track at AVCP	0	56,364	
Improvement to Sports Pitches infrastructure in Morton Stanley Park	0	23,002	105
Increased Building Maintenance Costs	150,000	412,919	
Laptop Refresh	30,000	62,866	6,607
LEV System Installation - Crematorium	50,000	50,000	
Lifeline Improvements	0	120,000	
Market Traders Refurbishment	25,000	25,000	
Memorial Modernisation	50,000	50,000	
Morgan Stanley Footpaths	0	16,500	
Morton Stanley Play, Sport and Open Space Improvements (General)	0	1,401	
Movement of ICT Cyber Capital Works Forward	0	-50,000	
MUGA at Greenlands Sports Pitches. 2018/169/FUL Land off Green Lane	0	43,078	
New Bins across all sites	4,000	4,000	
New Cemetery Provision	0	635,963	
New Digital Service	0	-119,732	
New Food Waste Collection - DEFRA Funding	0	785,955	
New Window in Chapel	100,000	100,000	

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Palace Theatre Refurbishment	50,000	50,000	
Pet Cremator	50,000	50,000	
PitcherOak, refurbish Male Changing and rebuild 2nd Green	0	90,000	
Play area (£34,583.39), Open space (£12,001.36) and Sport (£8,516) improvements at Mayfield's Park. 11/019/FUL	0	1,172	
Play Area Changes - Pre Audit	0	382,000	
Play Area improvements at Birchfield Road, /Headless Cross Rec Ground. 17/00737/FUL	0	7,575	
Play Areas - Surface Replacement	7,500	-84,009	
Play Audit funding	137,399	592,232	
Provide the Crossgate Depot site with a new and Compliant Deisel Fuel installation	0	56,000	
PRS Housing ICT System	0	30,000	
Public Building	250,000	-55,826	15,504
Removal of 5 weirs through Arrow Valley Park (programme £180k)	0	414,000	
Replacement Track - Abbey Stadium	0	300,000	
Replacing 3 fuel pumps and upgrading tank monitoring equipment	0	25,000	
Salary Capitalisation	400,000	400,000	
Server Replacement	60,000	119,724	
Signage across all sites	9,000	9,000	
Sports Contributions to support improvements to Outdoor facilities at Terry Field	0	3,000	
Update Town Hall Fire Wall	0	16,250	
Wheelie Bin purchase	100,000	205,716	49,737
Widen access road to Arrow Valley Country park	0	-9,074	
William St Bin Storage Improvement Scheme	80,000	80,000	
Woodrow Housing Offoces Autodoors	15,000	15,000	
Woodrow Meeting Rooms Window Replacement	40,000	40,000	
Woodrow Shopping Centre Re-roof	65,000	65,000	
Grand Totals	5,254,963	28,947,948	2,010,569

The Council are currently undertaking a review of the Capital Programme, budgets and financing and will bring a revised, fully funded capital programme to Council for approval later in the year.

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Appendix B - Earmarked Reserves

	Balance at 31/3/26	Transfers in 2026/27	Transfers out 2026/27	Balance at 31/3/27	Transfers in 2027/28	Transfers out 2027/28	Balance at 31/3/28	Transfers in 2028/29	Transfers out 2028/29	Balance at 31/3/29
General Fund	9,986		(738)	9,248			9,248			9,248
General Fund Earmarked Reserves:										
Business Improvement District	209			209			209			209
Business Rates Retention Scheme	4,358			4,358			4,358			4,358
Community Development	74			74			74			74
Community Investment Fund	1,600			1,600			1,600			1,600
Community Safety	661			661			661			661
Corporate Services	657			657			657			657
Council Tax Benefit	605			605			605			605
Customer Services	183			183			183			183
Economic Growth	841			841			841			841
Electoral Services	63			63			63			63
EPR Funding Allocation	2,062			2,062			2,062			2,062
Equipment replacement	25			25			25			25
Essential Living Fund	135			135			135			135
Financial Services	460			460			460			460
Hardship Fund	80			80			80			80
Health and Safety Capital Works	603			603			603			603
Homelessness	12			12			12			12
Homelessness Prevention	519			519			519			519
Housing Benefit Implementation	308			308			308			308
Insurance costs for non-adopted roads	100			100			100			100
Land Charges	9			9			9			9
Land Drainage	129			129			129			129
Legal Costs for Skerry, Boultons Lane	19			19			19			19
LGR Reserve	1,000			1,000			1,000			1,000
Library Work - Town Hall Write Off	667			667			667			667
Local Plan Fund	539			539			539			539
Planning Reserve for planning applications	100			100			100			100
Redditch Town Hall Fire Alarm	165			165			165			165
Regeneration & Property	710			710			710			710
Risk and Resilience Reserve	2,500			2,500			2,500			2,500
Starting Well	178			178			178			178
Town Hall Works Reserve	1,000			1,000			1,000			1,000
Ukrainian Support	232			232			232			232
Universal Credit	18			18			18			18
Ward Budgets	120			120			120			120
Warmer Homes	16			16			16			16
Total General Fund Earmarked Reserves	20,957	0	0	20,957	0	0	20,957	0	0	20,957
HRA										
Housing Capital	9,160			9,160			9,160			9,160
Total General Fund Earmarked Reserves	30,117	0	0	30,117	0	0	30,117	0	0	30,117

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Appendix C - Ward Budgets

Activity	Spend	Balance
Cllr James Aston	2,000.00	0.00
Cllr Joe Baker	1,000.00	1,000.00
Cllr Juliet Barker-Smith	700.00	1,300.00
Cllr Roger Bennett		2,000.00
Cllr William Boyd		2,000.00
Cllr Brandon Clayton		2,000.00
Cllr Matthew Dormer		2,000.00
Cllr Sue Eacock	1,500.00	500.00
Cllr James Fardoe		2,000.00
Cllr Simon Farmer	800.00	1,200.00
Cllr Andy Fry		2,000.00
Cllr Bill Hartnett	1,000.00	1,000.00
Cllr Sharon Harvey	400.00	1,600.00
Cllr Joanna Kane	795.00	1,205.00
Cllr Wanda King		2,000.00
Cllr Nicola Lloyd		2,000.00
Cllr David Meredith		2,000.00
Cllr Gemma Monaco		2,000.00
Cllr Ashley Monk		2,000.00
Cllr Nick Pioli		2,000.00
Cllr Rita Rogers		2,000.00
Cllr Gary Slim		2,000.00
Cllr Jen Snape	495.00	1,505.00
Cllr Jane Spilsbury	900.00	1,100.00
Cllr Monica Stringfellow	1,900.00	100.00
Cllr Craig Warhurst		2,000.00
Cllr Ian Woodall		2,000.00
TOTALS	11,490.00	42,510.00

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The Wards budget was approved by Council for three years from 2025/26 (£2,000 per ward (£54,000) in total) plus £6,000 per annum administration costs = £60,000 per year and therefore £180,000 to 2027/28). Total costs charged to the Wards Reserve for 2025/26 are assumed at Q1 to be the full allocation for 2026/27 of £60,000.

Appendix D - Procurement Pipeline

Title	Council	Contract Description	Department	Current Contract Expiry Date	Procurement Start Date	Contract Commencement Date	Contract Length	Extension	Contract Value (anticipated Lifetime Value)
Building Consultancy Services	Redditch	Consultancy Services including but not limited to Architectural, Structural Surveys, Cost Planning, Fire Risk Assessments and Stock Condition Surveys.	Housing Capital		01/07/2026	01/07/2026	3 years plus 1	Yes	1,400,000.00
Cyclical painting "Internal and External areas" including repairs	Redditch	Internal and external decoration to council housing assets, including repairs.	Housing Property Services - Capital		01/07/2026	01/10/2026	3 +1 +1	N/A	625,000.00
Disrepair Legal Services	Redditch	Legal services required for the incoming Disrepair claims	Housing Capital	19/05/2026	20/04/2026	01/05/2026	2	Yes	750,000.00
Housing Development Programme Packages 1 & 2	Redditch	Direct award a developer for the Housing Development Programme Packages 1 and 2 through PFH framework, with break clauses at key stages.	Community Services		01/08/2026	01/08/2026	3	Yes	12,500,000.00
Internal Refurbishment - Kitchens and Bathrooms	Redditch	Planned refurbishment of Kitchens, Bathrooms including rewires and Boilers and associated works	Housing Capital		01/07/2026	01/11/2026	3	No	4,800,000.00
Kitchen Supply Contract	Redditch	The supply of Kitchen materials	Housing Capital		18/05/2026	01/06/2026	3 + 1	Yes	400,000.00
Lift maintenance Contract 2026-2029	tbc	Service and Inspection of Lifts for Redditch , including Housings and Rubicon Sites and BDC	Property and regeneration		26/06/2026	01/09/2026	3	Yes	225,000.00
Scaffold Contract	Redditch	To supply and install scaffolding to enable works to RBC Housing	Housing Capital		18/05/2026	01/08/2026	3	No	2,400,000.00
Storage Contract	Redditch	Supply and installation of storage facilities i.e Bins, bike, scooters	Housing Capital		01/06/2026	01/07/2026	2	No	600,000.00
Supply and Instal of Security Doors,	Redditch	Supply and Installation of Security Doors, including servicing, repairs and associated works to new and existing security doors specified by RBC	Property Services	29/06/2026	29/05/2026	30/06/2026	2 + 1 + 1 + 1	Yes	1,750,000.00

